



From: Janet Harriman- Quality and Safety Manager

Date: September 19, 2017

Re: Pandemic Preparedness Plan

Dear Valued Customer:

This document serves as our response to your request for a written pandemic preparedness plan.

United Sugars' production and distribution systems are designed and operated to assure a consistent supply of sugar to our customers. Eight manufacturing plants that produce the same specification sugar enables us to provide acceptable product to any customer in the event any one or more of our plants are forced into a shutdown situation.

Similarly, our extensive distribution system throughout the country enables us to supply customers from any number of our contracted 3rd party provided sugar transfer stations and warehouses. If any particular geographic or organization specific related issues were to arise, we have the ability to ship and deliver product from any number of alternate sources.

The above processes comprise the core of United Sugars' supply solutions which continue to provide our customers with the confidence of continuous and uninterrupted service everyday.

Please call or write if you have any questions or concerns. United Sugars Corporation is committed to continued service to our valued customers.

Janet Harriman
United Sugars Corporation
8000 W. 78th St Ste 300
Edina, MN 55439
(952) 896-0434
(952) 896-0400 Fax
Jharrima@unitedsugars.com